



## APPENDIX B - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2023/2024				2024/2025			2025/2026			2026/2027	2027/2028	2028/2029
		Actuals 23/24 Pd1 - Pd7	Q2 Working Budget	Draft Capital Strategy	Variance Q2 v draft cap strat	Q2 Working Budget	Draft Capital Strategy	Variance Q2 v draft cap strat	Q2 Working Budget	Draft Capital Strategy	Variance Q2 v draft cap strat	Draft Capital Strategy	Draft Capital Strategy	Draft Capital Strategy
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Stevenage Direct Services</b>													
	<b>Parks &amp; Open Spaces</b>													
KC218	Hertford Road Play Area (\$106 Funded)		25,000	0	(25,000)	0	25,000	25,000	0	0	0	0	0	0
KE911	Play Area Improvement Programme		555,330	0	(555,330)	0	555,330	555,330	0	0	0	0	0	0
KE097	Litter bins		0	0	0	0	0	0	0	0	0	0	0	0
KE329	Play Areas Fixed Play		9,470	9,470	0	0	0	0	0	0	0	0	0	0
KE494	Green Space Access Infrastructure	73,131	202,140	202,140	0	128,000	50,000	(78,000)	128,000	50,000	(78,000)	0	0	0
KE916	Peartree skate park		40,000	0	(40,000)	0	40,000	40,000	0	0	0	0	0	0
	<b>Other</b>													
KG002	Garages	882,172	3,492,570	3,492,570	0	0	0	0	0	0	0	0	0	0
KS263	Waste and Recycling System	5,614	24,160	24,160	0	0	0	0	0	0	0	0	0	0
KE520	Welfare improvements at out based hubs		10,000	10,000	0	0	0	0	0	0	0	0	0	0
KE542	Flat block waste management infrastructure	10,310	29,040	29,040	0	0	0	0	0	0	0	0	0	0
KE543	Shrub bed programme		132,480	70,000	(62,480)	133,000	44,000	(89,000)	133,000	44,000	(89,000)	0	0	0
KE544	Review of Biodiversity Action Plan	4,905	12,000	7,000	(5,000)	0	0	0	0	0	0	0	0	0
KE545	Cemeteries System		12,120	12,120	0	0	0	0	0	0	0	0	0	0
KE946	BNG Chells Park/Canterbury Way PF (19/00485/FPM)	1,108	46,090	46,090	0	0	0	0	0	0	0	0	0	0
	<b>Vehicles, Plant, Equipment</b>													
KE497	Trade Waste Containers		20,000	20,000	0	0	0	0	0	0	0	0	0	0
Various	Vehicle/Plant replacement Programme - see Appendix 'A1 Vehicles'	58,262	1,108,910	698,750	(410,160)	1,060,000	1,030,610	(29,390)	0	0	0	0	0	0
KE920	Memorial Tree for Weston Road Cemetery		23,200	23,200	0	0	0	0	0	0	0	0	0	0
KE921	Improvement works to Hampson Park depot	1,331	40,000	40,000	0	0	0	0	0	0	0	0	0	0
KE922	Additional Headstone Plinths - Weston Road Cemetery	12,989	10,300	12,990	2,690	0	0	0	0	0	0	0	0	0
KE923	Pothole repairs Weston Road Cemetery	4,662	3,800	5,950	2,150	0	0	0	0	0	0	0	0	0
KE924	Improvements to Welfare facilities Weston Road Cemetery	12,976	10,000	10,000	0	0	0	0	0	0	0	0	0	0
KE925	Repair closed church wall St Nicholas church		30,000	0	(30,000)	0	30,000	30,000	0	0	0	0	0	0
KE926	roof residual waste bay Cavendish Transfer Station	299	150,000	0	(150,000)	0	150,000	150,000	0	0	0	0	0	0
KE927	Thermal Image Cameras	647	80,000	0	(80,000)	0	80,000	80,000	0	0	0	0	0	0
KE928	Ph2 fire protection works Cavendish	1,512	350,000	0	(350,000)	0	350,000	350,000	0	0	0	0	0	0
KE929	Digital system fleet and workshop operation		20,000	20,000	0	0	0	0	0	0	0	0	0	0
KE930	Digital system streets and grounds services		56,000	0	(56,000)	0	56,000	56,000	0	0	0	0	0	0
KE931	Digital system play area inspections/managment		16,500	0	(16,500)	0	16,500	16,500	0	0	0	0	0	0
KE932	Digital book of remembrance		2,000	2,000	0	0	0	0	0	0	0	0	0	0
KE933	Asset Management system		10,000	10,000	0	0	0	0	0	0	0	0	0	0
KE491	Weighbridge Improvement works		17,950	17,950	0	0	0	0	0	0	0	0	0	0
New Growth	Food collection vehicles (x5)						850,000	850,000	0	0	0	0	0	0
New Growth	Replace four refuse vehicles - VU66 NPY, VU66 NPZ, VU66						305,000	305,000	0	0	0	0	0	0
New Growth	Replace Sweeper - LK20 EJO						65,000	65,000	0	0	0	0	0	0
New Growth	Shovel Loader to replace - FN69 XSU						200,000	200,000	0	0	0	0	0	0
New Growth	Stand on Mowers to replace AN100520 & AN100559						15,000	15,000	0	0	0	0	0	0
	<b>Total Stevenage Direct Services</b>	<b>1,069,917</b>	<b>6,539,060</b>	<b>4,763,431</b>	<b>(1,775,630)</b>	<b>1,321,000</b>	<b>3,862,440</b>	<b>2,541,440</b>	<b>261,000</b>	<b>94,000</b>	<b>(167,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Housing Development Scheme (Joint GF/HRA)</b>													
KG032	Building Conversion New Homes				0									
KG034	Kenilworth - Retail				0									
KG035	Kenilworth - Community Centre		648,680	0	(648,680)	574,900	648,680	73,780	0	574,900	574,900	0	0	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	125,190	1,037,040	1,037,040	0	14,750,280	2,124,320	(12,625,960)	0	5,179,000	5,179,000	424,498	0	0
KG037	North Road		293,500	0	(293,500)	0	0	0	0	0	0	0	0	0
Various	<b>Housing Development Schemes (Joint GF/HRA)</b>	<b>125,190</b>	<b>1,979,220</b>	<b>1,037,040</b>	<b>(942,180)</b>	<b>15,325,180</b>	<b>2,773,000</b>	<b>(12,552,180)</b>	<b>0</b>	<b>5,753,900</b>	<b>5,753,900</b>	<b>424,498</b>	<b>0</b>	<b>0</b>
KG038	Marshgate Wholly Owned Housing Development Company (WOC)		611,000	611,000	0	2,450,250	2,450,250	0	0	0	0	0	0	0
	<b>Total Housing Development (including grants to Register)</b>	<b>125,190</b>	<b>2,590,220</b>	<b>1,648,040</b>	<b>(942,180)</b>	<b>17,775,430</b>	<b>5,223,250</b>	<b>(12,552,180)</b>	<b>0</b>	<b>5,753,900</b>	<b>5,753,900</b>	<b>424,498</b>	<b>0</b>	<b>0</b>



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		Actuals 23/24 Pd1 - Pd7 £	Q2 Working Budget £	Draft Capital Strategy £	Variance Q2 v draft cap strat £	Q2 Working Budget £	Draft Capital Strategy £	Variance Q2 v draft cap strat £	Q2 Working Budget £	Draft Capital Strategy £	Variance Q2 v draft cap strat £	Draft Capital Strategy £	Draft Capital Strategy £	Draft Capital Strategy £
	<b>Operational Buildings</b>													
KR152	BTC 2019/20 Backlog H&S Works		27,930	27,930	0	0	0	0	0	0	0	0	0	0
KR153	BTC Urgent and H&S Works		65,780	65,780	0	0	0	0	0	0	0	0	0	0
KR154	BTC Planned Preventative Works	970	190,280	190,280	0	0	0	0	0	0	0	0	0	0
KR170	BTC Essential works - Replace / upgrade doors, Lighting		195,000	195,000	0	0	0	0	0	0	0	0	0	0
New Growth	Burwell Road shops - Reroofing,			0	0	0	60,000	60,000	0	0	0	0	0	0
New Growth	MSCP fire door replacement			0	0	0	35,000	35,000	0	0	0	0	0	0
New Growth	Commercial - shop units roof works			0	0	0	125,000	125,000	0	0	0	0	0	0
New Growth	Commercial properties - General repairs			0	0	0	100,000	100,000	0	0	0	0	0	0
New Growth	cavendish - IT server room works			0	0	0	65,000	65,000	0	0	0	0	0	0
New Growth	King George V Pavilion - Works to existing Fascia boards			0	0	0	20,000	20,000	0	0	0	0	0	0
New Growth	Replace 1 FM Team vehicle			0	0	0	28,000	28,000	0	0	0	0	0	0
New Growth	Cavendish - generator			0	0	0	90,000	90,000	0	0	0	0	0	0
	<b>Total Finance &amp; Estates</b>	<b>185,964</b>	<b>1,725,000</b>	<b>1,693,103</b>	<b>(31,898)</b>	<b>707,080</b>	<b>1,261,978</b>	<b>554,898</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Corporate Projects, Customer Services &amp; Technology</b>													
	<b>IT General</b>													
KS268	Infrastructure Investment	28,674	462,000	337,190	(124,810)	104,220	99,000	(5,220)	0	0	0	0	0	0
KS318	Core ICT Equipment for Additional Staff		90,010	0	(90,010)	0	0	0	0	0	0	0	0	0
New Growth	Telephony Hardware Refresh						22,500	22,500	0	0	0	0	0	0
New Growth	VDI hosting Hardware Refresh						11,250	11,250	0	0	0	0	0	0
New Growth	Hardware Replacment Program						78,660	78,660	0	0	0	0	0	0
New Growth	Hardware Replacment Program (HRA Element)						(37,466)	(37,466)	0	0	0	0	0	0
KS319	2012 Migration Servers		20,000	0	(20,000)	0	0	0	0	0	0	0	0	0
	<b>Total IT General</b>		<b>572,010</b>	<b>337,190</b>	<b>(234,820)</b>	<b>104,220</b>	<b>173,944</b>	<b>69,724</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Connected to Our Customer (CTOC)</b>													
KS271	Corporate Website - Redesign				0		0	0		0	0	0	0	0
KS274	New CRM Technology	47	30,320	30,320	0	0	0	0	0	0	0	0	0	0
	<b>Total CTOC</b>	<b>47</b>	<b>30,320</b>	<b>30,320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Corporate Projects, Customer Services &amp; Technology</b>	<b>28,722</b>	<b>602,330</b>	<b>367,510</b>	<b>(234,820)</b>	<b>104,220</b>	<b>173,944</b>	<b>69,724</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Regeneration</b>													
KE505	Demolition of Towers Garages and other sites (GD1)		92,580	92,580	0	0	0	0	0	0	0	0	0	0
KE439	Town Square Improvements (GD1)		0	0	0	0	0	0	0	0	0	0	0	0
KE451	SQ1 Regeneration		0	0	0	0	0	0	0	0	0	0	0	0
KE466	Bus Interchange (GD3)	(31,912)	0	0	0	0	0	0	0	0	0	0	0	0
KE533	Multi Storey Car Park (GD3) 'Sustainable Transport'	2,963	0	0	0	0	0	0	0	0	0	0	0	0
KE506	Public Sector Hub	151,307	1,836,260	1,836,260	0	0	0	0	0	0	0	0	0	0
KE541	Railway Station Multi-Storey Car Park	(406,576)	0	0	0	0	0	0	0	0	0	0	0	0
	Repay LEP Loan			0	0	1,000,000	1,000,000	0	0	0	0	0	0	0
	SG1 Joint Venture		3,144,230	3,144,230	0	5,510,270	5,510,270	0	545,500	545,500	0	0	0	0
	Towns Fund:													
KE538	Towns Fund	68,988	0	0	0	0	0	0	0	0	0	0	0	0
KE560	Stevenage Enterprise Centre		0	0	0	4,000,000	4,000,000	0	0	0	0	0	0	0
KE561	Gunnels Wood Road Infrastructure		985,430	985,430	0	0	0	0	0	0	0	0	0	0
KE562	Station Gateway	10,286	0	0	0	456,930	456,930	0	0	0	0	0	0	0
KE563	Marshgate Biotech	1,124,733	1,399,000	1,399,000	0	0	0	0	0	0	0	0	0	0
KE564	Stevenage Innovation & Technology Centre		0	0	0	3,969,250	3,969,250	0	1,000,000	1,000,000	0	0	0	0
KE565	New Towns Heritage Centre	49,834	979,820	979,820	0	1,000,000	1,000,000	0	0	0	0	0	0	0
KE566	Stevenage Sports & Leisure Club	26,112	2,426,930	2,426,930	0	2,000,000	2,000,000	0	5,500,000	5,500,000	0	0	0	0
KE567	Cycling & Pedestrian Connectivity	9,745	1,113,320	1,113,320	0	1,200,000	1,200,000	0	900,000	900,000	0	0	0	0
KE568	Diversification of Retail & Garden Square	26,081	553,990	553,990	0	2,450,000	2,450,000	0	0	0	0	0	0	0
Various	<b>Towns Fund</b>	<b>1,315,780</b>	<b>7,458,490</b>	<b>7,458,490</b>	<b>0</b>	<b>15,076,180</b>	<b>15,076,180</b>	<b>0</b>	<b>7,400,000</b>	<b>7,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Regeneration</b>	<b>1,031,562</b>	<b>12,531,560</b>	<b>12,531,560</b>	<b>0</b>	<b>21,586,450</b>	<b>21,586,450</b>	<b>0</b>	<b>7,945,500</b>	<b>7,945,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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	<b>Community &amp; Neighbourhoods</b>													
KC202	Fairlands Valley Park - Aqua		5,820	4,000	(1,820)	0	0	0	0	0	0	0	0	0
KC235	Boat house as essential H&S works for dry rot	135	140	140	0	0	0	0	0	0	0	0	0	0
KE224	CCTV - Replacement Cameras (Community mobile cameras)		0	0	0	0	0	0	0	0	0	0	0	0
KE507	Cycleways Installations (subject to £100k Arts Council		10,000	0	(10,000)	0	0	0	0	0	0	0	0	0
KC232	SALC and the Swim Centre Urgent and H&S Works	25,768	132,530	132,530	0	0	0	0	0	0	0	0	0	0
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S Works	784	19,860	19,860	0	0	0	0	0	0	0	0	0	0
KC233	Stevenage Arts & Leisure Water leak - Reroofing	59	18,920	59	(18,861)	0	0	0	0	0	0	0	0	0
	<b>C&amp;N cont.</b>			0	0		0	0	0	0	0	0	0	0
KC242	SLL Leisure management - end of contract capital	11,265	150,000	150,000	0	0	0	0	0	0	0	0	0	0
KC237	Fire stopping works at SALC	20,981	99,900	80,000	(19,900)	0	19,900	19,900	0	0	0	0	0	0
KC238	Lift replacement at SALC	3,401	30,000	45,000	15,000	100,840		(100,840)	0	0	0	0	0	0
KC239	Replacement bridge at Golf Centre & other bridge works	21,823	80,000	71,382	(8,618)	0	0	0	0	0	0	0	0	0
KC240	Replacement Camera programme	31,357	33,920	33,920	0	40,000	40,000	0	10,000	10,000	0	0	0	0
KC052	Shephalbury Park	14,532	14,530	14,530	0	0	5,600	5,600	0	0	0	0	0	0
KC236	Ridlins Athletics	1,863	85,000	78,000	(7,000)	0	0	0	0	0	0	0	0	0
KE917	Ridlins Athletics Facility		10,000	10,000	0	0	0	0	0	0	0	0	0	0
KC243	New Leisure Contract	1,188,596	1,188,600	1,188,600	0	0	0	0	0	0	0	0	0	0
KC245	Equipment replacement at Fairlands Valley Sailing Centre	3,113	35,000	35,000	0	0	0	0	0	0	0	0	0	0
KC246	Aqua Park - Rubber crumb surface replacement	429	35,000	0	(35,000)	0	35,000	35,000	0	0	0	0	0	0
KC247	Lighting of clock tower - permanent install		65,000	65,000	0	0	0	0	0	0	0	0	0	0
KC248	Stock condition survey Leisure sites	37	150,000	0	(150,000)	0	150,000	150,000	0	0	0	0	0	0
KC249	CCTV Mobile camera replacement for Community Safety		7,000		(7,000)	5,000		(5,000)	5,000		(5,000)	0	0	0
New Growth	Fire stopping at SALC				0	0	220,000	220,000	0	0	0	0	0	0
New Growth	Lift procurement at SALC				0	0	160,000	160,000	0	0	0	0	0	0
New Growth	Sailing Centre				0	0	10,000	10,000	0	0	0	0	0	0
New Growth	Ridlins Stadium				0	0	10,000	10,000	0	0	0	0	0	0
	<b>Total Community &amp; Neighbourhoods</b>	<b>1,324,145</b>	<b>2,171,220</b>	<b>1,928,021</b>	<b>(243,199)</b>	<b>145,840</b>	<b>650,500</b>	<b>504,660</b>	<b>15,000</b>	<b>10,000</b>	<b>(5,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Planning &amp; Regulatory</b>													
KE119	Off Street Car Parks (Multi Storey Car Parks)	1,113	199,950	199,950	0	175,000	175,000	0	0	0	0	0	0	0
KE470	Electric Car Charging Points		134,600	134,600	0	0	0	0	0	0	0	0	0	0
KE530	Car Park Equipment - Digitalisation		20,000	20,000	0	0	0	0	0	0	0	0	0	0
KE201	Hard standings	3,665	45,380	45,380	0	25,000	25,000	0	0	0	0	0	0	0
KE100	Residential Parking		300	300	0	0	0	0	0	0	0	0	0	0
KE217	Parking Restrictions	8,814	16,270	16,270	0	15,000	15,000	0	0	0	0	0	0	0
KE444	Coreys Mill Lane - Additional Parking Capacity	166	20,550	20,550	0	0	0	0	0	0	0	0	0	0
KE486	CCTV St George's MSCP		25,360	25,360	0	0	0	0	0	0	0	0	0	0
KE531	Workplace Travel Plan	4,666	40,400	40,400	0	15,000	15,000	0	0	0	0	0	0	0
KE569	Cashless on street parking transition		60,000	60,000	0	60,000	60,000	0	0	0	0	0	0	0
KC916	Street Scene UKSPF		41,210	41,210	0	131,310	131,310	0	0	0	0	0	0	0
KC244	Community Climate Change Fund		97,500	97,500	0	0	97,500	97,500	0	0	0	0	0	0
New Growth	St Georges MSCP - conversion of store room and boiler room to office space				0		50,000	50,000	0	0	0	0	0	0
	<b>Total Planning &amp; Regulatory</b>	<b>18,423</b>	<b>701,520</b>	<b>701,520</b>	<b>0</b>	<b>421,310</b>	<b>568,810</b>	<b>147,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
KR911	Deferred Works Reserve	0	1,279,440	262,178	(1,017,262)	230,332	230,332	0	0	0	0	0	0	0